



# Indigenisation of Defence

## What is Indigenisation of Defence?

- Indigenisation is the capability of **developing** and **producing** any defence equipment within the country for the dual purpose of achieving **self reliance** and reducing the **burden of imports**.
- Self-reliance in defence manufacturing is one of the key objectives of **Department of Defence Production**.
- **Defence Research Development Organisation (DRDO), Defence Public Sector Undertakings (DPSUs), Ordnance Factory Board (OFB)** and private organisations are playing a critical role in indigenisation of defence industries.

## Background

- Overdependence on the Soviet Union, brought about a change in India's approach to **defence industrialisation** from **licence based production** to production based on **indigenous design**.
- From the mid-1980s, the government pumped resources into **R&D** to enable the DRDO to undertake high profile projects.
- A significant beginning in defence indigenisation was made in 1983, when the government sanctioned the **Integrated Guided Missile Development Programme (IGMDP)** to develop five missile systems:
  - **Prithvi** (surface-to-surface)
  - **Akash** (surface-to-air)
  - **Trishul** (the naval version of Prithvi)
  - **Nag** (anti-tank)
  - **Agni** Ballistic missiles with different ranges, i.e. Agni (1,2,3,4,5)
- In 1990 **Self Reliance Review Committee (SRRV)** under A.P.J. Abdul Kalam, had formulated a **10-year self-reliance plan** under which, the **self-reliance index (SRI)**, (defined as the percentage share of indigenous content in total procurement expenditure), was to be increased from 30% in 1992-1993 to 70 % by 2005.
  - This target has not been achieved till today.
- The indigenous efforts were not adequate to meet the requirements of the armed forces, this resulted in the shift of focus towards **co-development** and **co-production** in partnership with foreign companies.
- A beginning was made in 1998, when India and Russia signed an **inter-governmental agreement** to jointly produce **Brahmos supersonic cruise missile**.
- Apart from Russia, India has also partnered with other countries such as **Israel and France** for a number of projects.

## Why Indigenisation?

- **Reducing Fiscal Deficit:** India is the second **largest arms importer** in the world (after Saudi Arabia).
  - Higher import dependency leads to increase in the fiscal deficit.
  - Despite having the **fifth largest defence budget** in the world, India procures 60% of its

- weapon systems from foreign markets.
- India can export its indigenously developed defence technology and equipment to the neighbouring nations.
- **Security Imperative:** Indigenisation in defence is critical to **national security** also. It keeps intact the technological expertise and encourages spin-off technologies and innovation that often stem from it.
  - Indigenisation is needed in order to avert the threats associated with the frequent **ceasefire violations** like that of the Uri, Pathankot and Pulwama attacks.
  - India being surrounded by **porous borders and hostile neighbours** needs to be self sufficient and self reliant in defence production.
- **Employment generation:** defence manufacturing will lead to the generation of satellites industries that in turn will pave the way for generation of employment opportunities.
  - As per government estimates, a reduction in **20-25%** in defence related imports could directly create an additional 100,000 to 120,000 **highly skilled jobs** in India.
- **Strategic Capability:** self sufficient and self reliant defence industry will place India among the **top global powers**.
- **Nationalism and Patriotism** can increase with indigenously produced defence equipment, that in turn will not only boost the **trust and confidence** of the Indian forces but will also strengthen a sense of **integrity and sovereignty** in them.

## Government Initiatives

- **Defence Procurement Policy:** based on the recommendations of the **Dhirendra Singh committee**, Defence Procurement Procedure 2016 (replaced DPP 2013) added an additional category **"Buy (Indian-IDD)"** i.e. Indigenously Designed, Developed and Manufactured, as the most preferred way of defence goods acquisition.
  - DPP allowed the **Defence Acquisition Council** to take a **"fast-track"** route to acquire weapons, something which was limited to only the armed forces till now.
- **E-Biz Portal:** process of applying for Industrial License (IL) and Industrial Entrepreneur Memorandum (IEM) has been made completely online on ebiz portal.
- **Restriction of annual capacity** in the industrial license for defence sector has been removed.
- **Outsourcing and Vendor Development Guidelines:** for DPSUs (defence public sector undertaking) and OFB (ordnance factory board) to promote the participation of private sector, particularly SMEs (small manufacturing enterprises) for defence manufacturing.
  - The guidelines mandate that each DPSU and OFB to have a **short-term and long-term outsourcing and vendor development plan** to gradually increase the outsourcing from private sector including SMEs.
  - The guidelines also include vendor development for **import substitution**.
- **Uniform custom duty:** In order to establish a **level-playing field** between Indian **private sector and the public sector**, all Indian industries (public and private) are subjected to the same kind of **excise and custom duty levies**.
- **The FDI policy:** composite foreign investment upto **49%** is allowed through Government route (FIPB) and beyond 49% with the approval of the Cabinet Committee on Security (CCS) on case-to-case basis.
  - Restrictions such as **single largest Indian shareholder** to hold at least **51% equity** and complete restriction on **Foreign Institutional Investor (FII)** have been removed to facilitate investment in the sector.
- Preference to **'Buy (Indian)'**, **'Buy & Make (Indian)'** & **'Make'** categories of acquisition over **'Buy (Global)'** category, thereby giving preference to Indian industry in procurement.

## Present Scenario

- **INS Vikrant**, also known as Indigenous Aircraft Carrier 1 (IAC-1), is the first aircraft carrier to be built in India for the Navy.

- It is expected to commence **sea trials in 2020**.
- **Tejas aircraft:** DRDO is not able to develop its indigenous Kaveri engine due to restricted access to high-end defence technology by countries such as USA, JAPAN etc.
- **Project 75:** Indian Navy in 2017, initiated submarine programme called Project-75 (India), the "**mother of all underwater defence deals**" with France, Germany, Russia, Sweden, Spain and Japan to build six advanced stealth submarines.
  - Project 75 Submarines **INS Kalvari, INS Khanderi, INS Vela, S53, S54 and S55** are constructed by Mazagon Dock Limited and designed by French company DCNS in Mumbai.
- **Long-range artillery gun "Dhanush":** first indigenous long-range artillery gun also called the "**desi Bofors**".
  - It has a strike range of 38 kilometres and **81% of its components** are indigenously sourced.
- **Arihant: first indigenous nuclear submarine** was developed in association with BARC and DRDO.
  - But due to insufficient fuel inventor it cannot go for long deployment and is in a need for further improvement.
- **AGNI V** has given India the status of ICBM (Intercontinental ballistic missile) holder country in 2013, though the project on integrated guided missile development was started in 1983.
  - Apart from **AGNI V**, Dhanush, Nirbhaya, Prithvi, Akash missiles have also contributed to indigenisation of defence.
- **The Pinaka Multi Barrel Rocket Launcher:** was developed by armament Research Development Establishment (Pune).
  - Pinaka is a precision system with **near zero-error probability**.
- **Supersonic Cruise Missile BRAHMOS:** is a Joint Venture between India and the Russian federation.
  - The Indian contribution is 50.5% and the Russian contribution is 49.5%
- **Arjun Tank** is a third generation main battle tank developed by DRDO.
  - DRDO is working on using composites to reduce the weight.

## Facts and Findings

- According to the Stockholm International Peace Research Institute (SIPRI), **India was the world's second largest importer** of major arms in 2014-18 and accounted for 9.5% of the global total.
- According to the Stockholm International Peace Research Institute (SIPRI), India's military expenditure rose by 3.1%.
- In a **2011 report** to the Parliament, the Comptroller and Auditor General of India (C&AG) highlighted the 90% import dependency of Hindustan Aeronautics Ltd (HAL) for 'raw materials and bought out items' for the production of indigenous .
- India has been spending around **2.4% of its GDP** on defence.
- The **Self-Reliance Index (SRI)** which may be defined as the ratio of indigenous content of defence procurements to the total expenditure on defence procurements in a financial year is at an abysmal 0.3.

## Challenges

- **Lack of an institutional capacity and capability** to take different policies aimed at indigenisation of defence to its logical conclusion.
- **Dispute Settlement body:** There is an urgent need for a **permanent arbitration committee**

which can settle disputes expeditiously.

- In the USA, the procurement agency DARPA has a permanent arbitration committee which resolves such issues amicably and their decision is final.
- **Infrastructural deficit** increases India's logistics costs thus reducing the country's cost competitiveness and efficiency.
- **Land acquisition issues** restrict entry of new players in the defence manufacturing and production.
- **Policy dilemma** offset requirements under the [DPP](#) are not helping it achieve its goal. (Offsets are a portion of a contracted price with a foreign supplier that must be re-invested in the Indian defence sector, or against which the government can purchase technology).

## Way Forward

To ensure indigenisation of defence the government no doubt is heading in the right direction by laying emphasis on "**Make in India**". It is the implementation that needs to be fine tuned. Some of the steps that can be taken in this direction are:

- **Permanent Arbitration Cell** can be set up to deal with all objections and disputes.
- **Private Sector boost** is necessary as it can infuse efficient and effective technology and human capital required for modernisation of indigenous defence industry.
  - The private sector must be allotted big ticket contracts in order to strengthen their confidence and reduce the **trust deficit between private and government sector**.
  - Ensure a **level playing field** for the private industry, DRDO, DPSUs and OFB.
- **Export capability:** If the aim is to achieve export capability, then the weapon system must first be in service with our armed forces.
- **Software Industry** and technologies like **Artificial intelligence and cyber security** should be used to develop and manufacture the "chip" indigenously.
- **Providing Financial and Administrative autonomy** to DRDO in order to enhance its confidence and authority.
- **Training and Tenure:** The staff at the **Department of Defence Production** need to be trained and given longer tenures to ensure continuity.
- **Investee Company** should be structured to be **self-sufficient in areas of product design and development**. The investee/joint venture company along with manufacturing facility should have maintenance and life cycle support facility of the product being manufactured.
- **In-house design capability should be improved** amongst the three services, the Navy has progressed well on the path of indigenisation primarily because of the in-house design capability, the Naval Design Bureau.
  - Hence, they do not have to depend on the DRDO for the design & development of the complete ship, but outsource the sub-systems for them to develop.
- **Robust supply chain** is critical for a defence manufacturer looking to optimize costs.
  - Indian SMEs are playing a key role in the global supply chain of OEMs (Original Equipment Manufacturer).