

Bank-NBFC Co-lending

Why in News

Recently, several banks have entered into **co-lending 'master agreements**' with registered **Non-Banking Financial Companies (NBFCs)**, and more are in the pipeline. In 2020, the **Reserve Bank of India (RBI)** allowed the co-lending model based on a **prior agreement.**

• However, there are **some criticisms** associated with the co-lending.

Key Points

- About the Co-Lending Model:
 - Background: In September 2018, the RBI had announced <u>co-origination of loans</u> by <u>banks and NBFCs</u> for lending to the <u>priority sector</u>.
 - The arrangement entailed joint contribution of credit and sharing of risks and rewards. **Co-lending or co-origination** is a set-up where banks and non-banks enter into an arrangement for the joint contribution of credit for priority sector lending.
 - These guidelines were later amended in 2020 and rechristened as co-lending models (CLM) by including Housing Finance Companies and some changes in the framework.
 - Under priority sector norms, banks are mandated to lend a particular portion of their funds to specified sectors, like weaker sections of the society, agriculture, MSME and social infrastructure.
 - **Objective:** The primary focus of the 'Co-Lending Model' (CLM) is to "improve the flow of credit to the unserved and underserved sector of the economy.
 - It also envisages making available funds to the ultimate beneficiary at an affordable cost.
 - **Underlying Idea:** CLM seeks to better leverage the respective comparative advantages of the banks and NBFCs in a collaborative effort.
 - The lower cost of funds from banks
 - Greater reach of the NBFCs.
 - For example, CLM will enhance last-mile finance and drive financial inclusion to MSMEs
 - Example of CLM: SBI, the country's largest lender, signed a deal with Adani Capital, a small NBFC of a big corporate house, for co-lending to farmers to help them buy tractors and farm implements.
- Risk in Co-lending:
 - **Majority of Responsibility Lies with the Banks:** Under the CLM, NBFCs are required to retain at least a 20% share of individual loans on their books.
 - This means 80% of the risk will be with the banks who will take the big hit in case

- of a default.
- In effect, while the banks fund the major chunk of the loan, the NBFC decides the borrower.
- **Corporates in Banking:** While the RBI hasn't officially allowed the entry of big corporate houses into the banking space, the NBFCs are mostly floated by corporate houses.
 - This is risky, especially when four big private finance firms IL&FS, DHFL, SREI and Reliance Capita have collapsed in the last three years despite tight monitoring by the RBI.
- Limited Reach of NBFCs: While the RBI has referred to "the greater reach of the NBFCs", the small NBFCs with 100-branch networks will fall short in serving underserved and unserved segments.

Way Forward

- There is a need to give greater powers to the bank's board in order to drive, review & oversight the decision-making process. And for that, the best talent must be recruited.
 - Also, there is the requirement of a much stronger risk handling mechanism.
- The need is to now look at foreign markets, and set up appropriate business policies (in terms of the global location & the product these banks can target) that will help in increasing the efficiency and the competition of these banks with their global counterparts.
- Continuous reforms should be undertaken regarding,
 - Product innovation.
 - Investments in technologies,
 - Better back-end processes,
 - Reduction in turnaround time.

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